## RRH Portfolio Plan Q4 2023/24

Strategic Project Tracker

	Division	MBEB Ambition Supported	Key Projects	Description	Overall date	RAG Status MAR24	2022 2023 2024 2025 2026 2027  Q1 Q2 Q3 Q4 Q1	
				Phase 1.1: Issue soft market testing to inform the specification for the Housing Management Contract.	Dec-22	Completed		Initial soft market testing was completed DEC22, however due to lack of responses from suppliers we lare further engaging the market and re-publishing the questionnaire in APR23.
				Phase 1.2: Issue soft market testing to inform the specification for the Housing Management Contract (Republish)	May-23	Completed		Completed MAY23. The incumbent provider has stated they will not extend beyond the current term.
	HPR	(5)	HRA Housing Management Contract	Phase 2: Procure specialist legal and finance advice on the Beehive scheme.	Feb-23	Completed		  Completed FEB23. Legal advice is now being used to  inform the future stock management appraisal.
				Phase 3: Preparation of documentation: Scope, specification	Jul-23	Completed		Work was completed in JUL23.
ent				Phase 4: Gateway 1 report seeking authorisation to proceed	Sep-23	Completed		Completed SEP23. Currently out to tender.
ıagem				with Housing Management tender  Phase 5: Negotiations with new provider to take on the contract.	May-24	On-Track for		  Member approval obtained and contract awarded to  new provider. Contract negotiations are nearing  completion.
Mar				Phase 6: Contract awarded and start date established.	Aug-24	Not Started		Start date subject to change.
ing Policy/ I	Compliance & Strategy	3	Homelessness Strategy Review	Undertake a review of the current Homelessness Strategy and implement a new 5 year strategy.	Jan-25	At-Risk		New manager is being recruited. Corporate secondment for an additional project officer to assist in ensuring the strategy is delivered by the end of the financial year. Strategy drafting will now resume, aiming for committee in SEP24 and publication in Q4 24/25.
Hous	HPR	3	HRA Tenancy and Policy Documents	Identifying and producing all documents and policies associated with the running of the management of the residential housing stock.	Sep-24	On-Track for revised deadline		Contract is being extended until SEP24. This is a no lcost variation. All other policy and strategy documents on track for completion.
	Hou	<u> </u>	Allocations Scheme	Phase 1: Reviewing the existing allocations scheme and consulting on changes that need to be introduced.	Mar-24	Completed		Completed MAR24. Members reviewed the results of the consultation and approved the allocations scheme for adoption.
	sing	3	Allocations Scheme	Phase 2: Implementation of the new allocations scheme.	Apr-25	Not Started		Review being undertaken with IT provider regarding implementation. Updated plan will be reported for Q1 24/25.
	HPR	3	Effective Management of Bromley owned	Contract performance and monitoring of existing/new housing stock.	May-23	Completed		Completed MAY23. Ongoing monitoring continues as a BAU process.
Contra	Housing	<b>(5)</b>	Supported Housing Contracts Review and Tenders Completed	Ensure that all supporting housing contracts are up-to-date and achieving the agreed aims and KPIs.	Jun-22	Completed		  Completed JUN22.
	Compliance & Strategy	3	Roll out of Household Support Grant	Ensure the effective roll out of the Household Support Grant making sure funding is fully utilised.	Mar-23	Completed		Completed MAR23. This tranche of funding has now closed.
ice	Compliance & Strategy	3		Ensure the effective roll out and ongoing effectiveness of the Household Support Grant making sure funding is fully utilised.		Completed		      Completed MAR24. This tranche of funding has now  closed. 
Serv	Compliance & Strategy	3	Homes for Ukraine	Implementation and delivery of the Homes for Ukraine Programme, ensuring Government Guidance is folllowed and continually kept under review	d Apr-24	On-Track		Programme continuing. The team has filled the Project Coordinator position. The new Refugee & Projects Manager has been appointed. The BSO position has been filled, and recruitment for the Refugee Casework Coordinator is ongoing.
	Housing	3	Service Review Disabled Facilities Grants	Review, benchmark and propose changes to the scheme, then to be taken to Members for consideration and formal sign off.	Sep-24	On-Track for revised deadline		Wider consultation undertaken. Partner input sought. First draft due to go to COE Q1. Anticipated to go to all required committees by SEP24.
	Planning	3	Planning Obligations SPD	Document that provides guidance on the council's general approach to planning obligations, and where relevant, sets out the requirements and mechanisms for securing contributions.	Jun-22	Completed		    Completed JUN22. SPD now adopted.
	Planning	3	Centre SPD	Document that provides detailed guidance to assist with the implementation of adopted Development Plan policies - Bromley Local Plan and the London Plan - that relate to Orpington Town Centre.		Completed		Completed JUN23. Successfully went to Exec Committee.
			Bromley Town Centre SPD	Phase 1: Preparing documents for consultation.	Sep-22	Completed		  Completed SEP22.
			Document that provides detailed guidance to assist with the	Phase 2: Documents out for consultation.	Jan-23	Completed		Completed JAN23. Public consultation has been finalised - transition to Phase 3 started.
	Planning	3	implementation of adopted Development Plan policies - Bromley Local Plan and the London Plan - that relate to Bromley Town Centre.	Phase 3: Review consultation responses, making any necessary changes before adoption.	Oct-23	Completed		Completed OCT23. Approved for adoption at Exec on 180CT23.

## **Appendix A**

	₫	MBEB						2022	2			2023	i				2024				2025			2026				2027		
	visi	Ambition	Key Projects	Description	Overall date	RAG Status MAR24	Q1	Q2		Q4		Q1	Q2	Q3	Q4	Q1	Q					Q2 Q3	Q4	Q1 Q	2	Q3	24	Q1 Q2	Q3	MAR24 Updates
	on	Supported			duic	III/III/ET	A M .	J J A	S O N	) J F	M A	M J J	A S	O N D	J F N	M A M	J J A	A S O	N D J	F M A	M J J	A S O N I	J F M A	M J J A	s o	N D J	M A	MJJA	S O N D	
	Planning	3	applicants, planning officers and other interested parties in bringing forward proposals for development in	Phase 1: Preparing documents for consultation.	Sep-22	Completed																								 
nning			Bromley.	Phase 2: Documents out for consultation.	Dec-22	Completed			<b>&gt;</b>																					Completed DEC22.
Plai				Phase 1: Give notice of start of plan-making.	Mar-25	Not Started														 										Not yet commenced. The Government Local Plan regime is due to change this year. Instead of continuing under the old regime, we have planned to temporarily delay and continue under the new regime.
				Phase 2: (Gateway 1) Ensuring the plan sets off in the right direction. Supporting early diagnosis of potential issues - legal and procedural requirements and soundness and first public consultation.	Mar-26	Not Started																								
	Planni	3	to reflect new Council priorities	Phase 3: (Gateway 2) Supporting early resolution of potential soundness issues, where possible. Ensuring legal and procedural compliance. Monitoring and Tracking Progress and second public consultation.		Not Started																				-				Not yet commenced. Expected to meet the revised deadline of DEC26.
	ng			Phase 4: (Gateway 3) Checking the plan is ready to proceed to examination. Ensuring legal and procedural compliance. Monitoring and tracking progress.		Not Started																				<b>•</b>	-			Not yet commenced. Expected to meet the revised deadline of MAR27.
				Phase 5: Examination - Independent examination by a planning inspector (or inspectors), including a series of examination hearings.	Sep-27	Not Started																								Not yet commenced. Expected to meet the revised deadline of SEP27.
				Phase 6: Inspector's Report and Adoption - If the plan is found 'sound' and legally compliant (set out in an inspector's report), it can then be adopted; this would be subject to any modifications required by the inspector in their report. Adoption of the Local Plan is a matter for Full Council.		Not Started																								  Not yet commenced. Expected to meet the revised  deadline of DEC27.
			New IT system Procurement of	Phase 1: Establishing requirements, specification and supplier research.	Nov-22	Completed			P																					Completed NOV22.
			case-management	Phase 2: Authorisation and procurement of the management system.	Feb-23	Completed				P																				Completed in FEB23, contract with IT vendor has now been signed.
	Plan	(5)	software that will enhance workflows,	Phase 3: Preparation for installation and data migration.	Aug-23					<b></b>																				Completed AUG23.
	ning	3	remove reliance on paper and improve interaction with both	Phase 4: UAT (User Acceptrance Testing)	Jul-24	On-Track for revised deadline								<b>&gt;</b>			<b>P</b>													Testing has started and is underway. Completion date has moved from MAR24 to JUL24.
			the public and other services.	Phase 5: Training, installation and implementation of the new software.	Oct-24	On-Track for revised deadline					<b>&gt;</b>							<b>P</b>												The installation and implementation phase has moved from MAY24 to OCT24.

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	_			Phase 1: Operational Property Review undertaken to be approved by Executive.	Nov-22	Completed		Completed NOV22.
	HPR	3	Future Sites	Phase 2: Feasibility work to be undertaken following the Operational Property Review report being approved by the Executive.	Sep-23	Completed		Options appraisals completed - reported to Executive in  SEP23. This approved progression for next 3 housing  sites.
	HPR	3		Property purchasing scheme for homeless households and to reduce the use of temporary accommodation.	Jun-24	On-Track for revised deadline		2 final properties pending completion to end project. Update on progress due from provider.
				Phase 1: Create documents for the property purchasing scheme	Nov-22	Completed		Completed NOV22.
emes	HPR	3	Meadowship Phase 2	Phase 2: Purchasing the properties to reduce the use of temporary accommodation	Jul-25	On-Track		As of MAR24, 22 properties have been tenanted. In total, 20 properties have been exchanged and completed on. Currently below projections for sales completed, however currently within overall project timeframe. Update pending from Pinnacle.
//Sch	Rege	3	Bushell Way	Housing site delivering 25 affordable units.	Jul-22	Completed		Completed JUL22.
۱	Rege	3	Anerley	Housing site delivering 10 affordable units.	Jul-22	Completed		Completed JUL22.
າອ ອເ	n Rege	3	Burnt Ash	Housing site delivering 25 affordable units.	Nov-22	Completed		Completed NOV22.
Housi	n Regen	3	York Rise	Housing site delivering 35 affordable units.	Sep-24	At-Risk		PCSA work has identified a number of incomple works onsite. Scheme completion is likely to require a completive tender for a new contractor to complete works. A committee report is to be bought back to Executive in JUL24 or SEP24. Performance Bond will be called upon.
	Rege	3	West Wickham Library and housing	Housing site delivering 14 affordable and 12 private units.	Nov-24	On-Track for revised		Works now on track to be completed AUTUMN24.
	n Rege	3	Bromley North	Housing site being assessed for feasibility and planning application outcome delivering 38 affordable and 37 private	Oct-23	deadline Completed		Appraisal complete OCT23. RIBA 4 due to commence MAR24.
	eg Reg	3	(appraisal)  Beckenham	units.  Housing site being assessed for feasibility.	Jun-24	On-Track for revised		Planning submission has been delayed. Public engagement held in MAR24. Planning submission due
	en en		Triangle (appraisal)	Phase 1: To review the condition survey and options	May-23	deadline		for JUN24. Completed MAY23.
			Travellers Sites	appraisals for the travellers sites  Phase 2: Complete options and feasibility appraisal	Dec-24	On-Track for revised		Consultation with residents has now commenced.
	iPR	3	Conditions Survey and Options Appraisal	Phase 3: Complete refurbishment	Dec-25	Not Started		
	Regen	3		Town centre capital works including electrics, planting, paving and lighting.	Apr-24	On-Track for revised deadline		Image corrections expected to be complete by AUG24.
	Rege	3	Penge High Street Works	Town centre capital works including electrics, planting, paving and lighting.	Apr-23	Completed		Completed APR23. Main works complete - in final snagging period.
	n Rege	3	Beckenham High	Town centre capital works including electrics, planting, paving and lighting.	Apr-23	Completed		Completed APR23. Main works complete - in final Isnagging period.
	en Rege	3		Phase 1: Regeneration of the historic 200 acre park.  Planning permission secured and subway restoration	Feb-24	On-Track for revised		Subway restoration works will be completed JUN24.
	n Regen	3	Crystal Palace Park Regeneration	Completed.  Phase 2: Restoration of the dinosaurs and the Italian terraces.	Sep-26	deadline On-Track		Delivery round grant application submitted. Reserved matters application approved.
S.	Regen	3	Transfer of Crystal Palace Park Lease to Trust	New form of governance for Crystal Palace Park.	Sep-23	Completed		Completed SEP23.
al Projec	Regen	3	Make small shopping parades improvements	Improvements to parades across the borough such as planters, pavers and CCTV works.	Aug-24	On-Track for revised deadline		   Round 3 successful, parades now notified and works   commencing.
ation/Capit	Regen	3	Develop Orpington town centre including a refurbished or new leisure centre	Refurbish the Walnuts leisure centre.	Dec-28	On-Track		Works now moved to SPRING25, to bring West Wickham forward first initially.
gener	Regen	3		The future of this building is to be considered as part of the Operational Property Review.	Jan-23	Completed		
Re	Regen	3	Review potential for commercial and community uses of disused park buildings and instigate action plan to bring buildings back into use.	Review to be undertaken in partnership with the parks team.	Jun-24	On-Track for revised deadline		 
	Regen	3	Star Lane Traveller Site	Redevelopment of Star Lane Traveller site. Potential expansion of pitch availability. Uniform pitches to be provided with modern facilities and access to all utilities.	Jul-26	On-Track		Surveys and Public Engagement have now commenced.
	Reger	4	Belle Grove Housing Scheme	Investigating feasibility for demolition and construction of social/affordable housing with some assisted living units	Dec-26	On-Track		Awaiting outcome of DLUHC funding.
	nRege	2	Changing Places	Delivery of 6 grant funded changing places units.	Mar-24	Completed		All sites completed and opened MAR24.
	Regen	5	Library Repair Works Programme	Repair programme covering nine of the borough's libraries	Aug-25	On-Track		Southborough Library now closed and works    commenced.
	Regen	(5)	Crofton Roman Villa Repairs	Repairs to the building housing the Crofton Roman Villa	Apr-26	On-Track		Multi disciplinary consultant now due to be appointed in   JUN24. Grant application submitted.

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Reger	4	Bromley North Housing Scheme	Delivery of 75 homes and three commerical units	Jul-26	On-Track																						Enabling works have now commenced.
Regen	5	Bromley Central Library Feasability	Relocation of Central Library to Highstreet feasability.	Jun-24	On-Track							<b>&gt;</b>															Mult-dis team has now been appointed. Consultati   underway.

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Regen	3	Options Appraisal Community Resource Centres	Options on the future of the service.	Jul-22	Completed		Committee report on findings of the options appraisal was presented to RR&H PDS in NOV22.
Rege	3	Community Resource Centres	Review buildings suitable for relocation.	Feb-23	Completed		  Completed FEB23.
Regen	3	Leisure Strategy and Review (Sport	Briefing paper to be prepared for Portfolio Holder and report for January cycle to also include Playing Pitch Strategy	Sep-24	On-Track for revised deadline		Leisure Strategy is having further work carried out o by the consultants KKP, this is expected to be completed by SEP24.
Regen	3		Playing Pitch Strategy to be incorporated into report for November cycle - seeking committee approval	Jul-22	Completed		Completed JUL22. While the PPS is complete it has been formally adopted by the Council. In the meanting an abridged PPS has been produced which planning officers can use.
Reger	3	Platinum Jubilee	Programme of activity to celebrate HM Queen's jubilee.	Jun-22	Completed		Completed JUN22. Activity programme successfully delivered to timescale and budget.
n Regen	3	Access to Sport and Royal Visit	Part of the Platinum Jubilee, visit by HRH Duke of Gloucester to the Access to Sport HAF programme for disadvantaged young people.	Jul-22	Completed		Completed JUL22. 1500 local young people benefit from the week, trying free, new activities with others receiving nutritious, balanced food.
Regen	3	Cultural events and activity	Open House 2022	Sep-22	Completed		Completed SEP22. Open House took place 08- 21SEP22. The festival ran for a longer period of tw weeks to celebrate its 30th Anniversary. 22 venues Bromley participated.
Regen	3	Cultural events and activity	Open House 2023	Sep-23	Completed		Completed SEP23. Open House took place 08- 17SEP23. LBB hosted events related to Crystal Pa  Subway; Battle of Britain Lace Panel; The Old Pala
Reger	3	Cultural events and activity	Open House 2024	Sep-24	On-Track		On track, contacting local groups and venues to sig up to participate in this year's festival held in SEP24
Rege	3	Cultural events and activity	London Festival of Architecture 2023	Jun-23	Completed		Completed JUN23. Activity programme successfull delivered to timescale and budget.
n Regen	3	Cultural events and activity	London Festival of Architecture 2024	Jun-24	On-Track		On track to host over 60 events across the boroug Ithroughout June as part of the festival working with delivery partners. Bromley's full programme of ever
Rege	3	Re-development of WW Leisure centre	Refurbishment of the West Wickham leisure centre site to a standard that allows the site to be leased for a rental income	Jan-28	On-Track for revised		live on the LFA website.
Reg	3	Armed forces covenant	on a FRIL.  Re-signing of new armed forces covenant.	Feb-24	deadline Completed		Completed FEB24.
Regen	3	Delivery of Armed Forces Covenant	Adoption of the new covenant by the Council. Production and implementation of the accompanying action plan including achieving Bronze/Silver/Gold ERC.	d Mar-26	On-Track		Action Plan agreed and shared with RRH and ERC PDS Committees. Inaugural LBB working group tor place in APR24 with representatives from 12 counc Idepartments. Bronze Award from MOD received in FEB24. Working towards Silver Award application i DEC24.
Reg	(3)	Coronation	Programme of activity to celebrate the Coronation of King Charles the III.	May-23	Completed		Completed MAY23. Activity programme successfull delivered to timescale and budget.
en Reg	3	Orpington BID renewal	Business improvement district re-ballot.	Jul-22	Completed		Completed JUL22.
en Rege	3		Business improvement district re-ballot.	Oct-22	Completed		Completed OCT22.
en Rege	3	Beckenham BID renewal	Business improvement district re-ballot.	Feb-23	Completed		Completed FEB23. Outcome - BID to discontinue 31MAR23.
an Rege	5	_	Review of the borough's current economic position and opportunities.	Oct-22	Completed		Completed OCT22.
n Rege	3	Night Time Enterprise Zone	GLA funded improvements to town centre to encourage evening activity.	Mar-24	Completed		Completed MAR24. Evaluation is currently underwa
n Rege	3	Business Friendly Licensing & Regulation Fund	Grant application.	Oct-22	Completed		Completed OCT22. Grant application was unsuccessful.
n Rege	3	CARF	COVID business support grants through business rate relief.	Aug-22	Completed		
n Regen	3	FSB Local Government Awards	Award application.	Aug-22	Completed		Completed AUG22.
Regen	5	UKSPF business support project funding allocation specifications	Grant specifications submitted to the GLA.	Aug-22	Completed		 
Regen	5	UKSPF Community & Place projects	West Wickham library enhancements	Mar-25	On-Track for revised deadline		This funding is primarily being used for the West Wickham Library scheme, which is on track as mentioned above.
Regen	5	UKSPF SLB Business Hub	Bromley online business suppport portal	Mar-25	On-Track		Business support contracts in place and programm delivery.
	5	UKSPF SLB StartUp Bromley Advisor	StartUp Bromley 1:1 Business Advice for entrepreneurs/startups	Mar-25	On-Track		
Regen							
Regen Reger	5	UKSPF SLB Business Advisors	Bromley 1:1 general business advice for existing 'everyday' businesses	Mar-25	On-Track		Business support contracts in place and programm delivery.

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visio	Ambition Supported	Key Projects	Description	Overall date	RAG Status MAR24	Q1	Q2	Q:	3	Q4	Q1		Q2	Q3	Q	24	Q1		Q2	Q3	l	Q4	Q1	Q2	Q3	Q4	Q1	Q	2	Q3	Q4	Q1	Q2	Q3	MAR24 Updates
n Regen	<b>(5)</b>	UKSPF SLB Employment Land & Space Study	An evidence review to assess the demand and supply of land for employment uses. This project will impact on businesses space needs, building the evidence for the future supply of employment land and the typologies needed by existing businesses for grow on and move on space.	Mar-25	On-Track	AMJ	JA	S O N	DJ	F M	AM		A S	ON		F M 7	A M J	J	AS	ON	DJ	FM	AMJ	JA	SOND	J F M	AM	JJA		DN DJ	F M	A M	JJA	SON	First draft complete and is with planning to review
Regen	2	Labour shortage	Jobs and skills brokerage delivered by LSEC at Orpington campus for economically inactive participants (UKSPF P&S)	Mar-25	On-Track									<b>&gt;</b>																					Business support contracts in place and program delivery.
Regen	1	Care Leavers employment support	1-1 trauma informed brokerage, working with Leaving Care team (UKSPF P&S)	Mar-25	On-Track									<b>&gt;</b>																					      Contract being delivered to programme.
Regen	5	Investment Fund (SIF) proposal to	Investment in the development of local dark-fibre broadband network to enable upgrade of Council-owned sites/buildings to full-fibre, including extra capacity for additional commercial investment in the Borough.	Dec-24	On-Track					<b>&gt;</b>											-														Dark-fibre works underway and due for completi AUTUMN24.